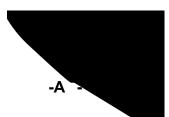
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3.1.	The epoced e appl o Co e ed Thi d	E
3.2.	Notindi id al hoi, oi a ocia ed ih, a Coepoide Lobbing Acii ie oe ice o E elon if Icen P blic Official.	l Thi d Pa ma
3.3.	The Compan hall no e o engage a Co e ed The ofengagemen of old be incon in the first in the Compand of the cond of	oan commi men o nce i h he al e nd applicable la . In
3.3.1.	The alifica ion of he Co e ed Thi d Pa ;	
3.3.2.	Whe he he Co e ed Thi d Pa o an pe on a Co e ed Thi d Pa i he po e, dome ic pa ne o pa en /child/ ibling-in-la of a c en P blic Office	, child, ibling, pa en ,
3.3.2.1.	I in he ame go e nmen al bod , office, o a indi id al ill engage in ac i i ie on behalf o	_
3.3.2.2.	Se e in a ole o po i ion ha in ol e o e he Compan ∠in e e ;	igh o infl ence o e
3.3.3.	The hi o and ep a ion of he Co e ed Thi d Pa a ocia ed i h i ; and	and indi id al \mathcal{E}
3.3.4.	Whe he he Co e ed Thi d Pa ha policie and p en e compliance i h applicable la and e hical	•
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4.1. <u>Go_e nmen_Affai_:</u>

4.1.1. Thi Polic i admini e €ed b he Go € nmen Affai f nc ion in he b ine ni engaging he e ice of he Co e ed Thi d Pa .

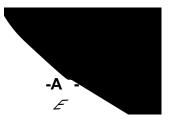
Go e nmen Affai m clea I doc men he d e diligence ep aken a o each Co e ed Thi d Pa and ai e an a ning ign iden ified in he p oce o E elon Chief Compliance & E hic Office .

5.

5.1.

- Pio o he Compan exgagemen o compen a ion of an Co e ed Thi d Pa and he eaf e on an ann al ba i , he head of Go e ne Affai fo he ele an b ine ni m en e ha he ep e fo h belo a e comple ed and he Co e ed Thi d Pa i app o ed p an o Sec ion 5.1.3.1. belo .
- 5.1.1.1. Re ie he Co e ed Thi d Pa alifica ion o engage in ac i i ie on behalf of he Compan . Among he fac o o be con ide ed a e he follo ing
 - Rep a ion of he Co e ed Thi d Pa , pa ic la l i h ega d o he fi m p incipal and he pecific p ofe ional e pec ed o pe fo m he o k;
 - The Co e ed Thi d Pa abili o a i i h he Compan ke akeholde;
 - S b an i e bjec ma e e pe i e of he Co e ed Thi d Pa ;
 - Whe he he Co e ed Thi d Pa ha a p o en ack eco d of p o iding clien companie i h ad ice on i e and po i ion;
 - Whe he he Co e ed Thi d Pa ill ake a p oac i e lobb ing app oach, ch a b inging oppo ni ie o E elon; and





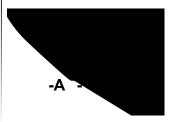
- Re ie each in oice bmi ed b he Co e ed Thi d Pa 🗲 incl ding in oice fo e aine , o en e i i con i en i h he Compan i en ag eemen i 🗷 he Co e ed Thi d Pa , and incl de info ma ion de c ibing he ac i i ie , e ice pe fo med, o o he al e o he Compan o ppo pa men .
- App o e in oice befo e he a e paid b Acco n Pa able. An E in oice ma no be app o ed nle he e ie e ha de e mined ha he Co e ed Thi d Pa ha p o ided al e o he Compan o ppo pa men of he in oice.

5.3.2.2. <u>T ice-Yea I Pe fo mance Re ie :</u>

 In addi ion o o ine moni o ing of Co e ed Thi d Pa ie ac i i ie e i ed in ec ion 5.3., he Go e nmen Affai



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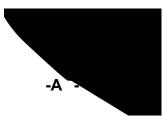


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- o aci i ie pe fo med b 4 fe Co e ed Thi-fd Pa d ing he e ie pe iod, incl ding de ail ega ding con ac be een Co e ed Thi d Pa pe onnel and p blic official, 6 ch a he indi id al in ol ed in ho e con ac and he con en of comm nica ion;
- o he ali of e ice, ad ice, and e pe i e p o ided;
- he he ac i i ie a e commen a e i h he comper a ion p o ided;
- o he Co e ed Thi d Pa compliance i h lobb ing eg∠la ion , ce ifica ion , and aining; and ∠
- o a e ie of an change in he Co e ed Thi d Pa alifica ion , incl ding an ma e ial change o pda e o info ma ion p o ided in e pon e o he
- The Go e nmen Affai pe onnel cond c ing he Pe fo mance Re ie hall p epa e a mma of info ma ion lea ned d ing he Pe fo mance Re ie and p o ide a b-ce affica ion ha he Pe fo mance Re ie a comple ed o he b ine ni office e pon ible fo Go e nmen Affai . The b-ce ifica ion hall indica e he he con in ed engagemen of he Co e ed Thi d Pa i a an ed.
 E
- Fo he Pe fo mance Re is o be comple ed no la e han J ne 15, he b ine ni le el office e pon ible fo Go e nmen Affai hall p o ide a ce ifica ion o E elon Chief Compliance & E hie Office ha Ge e nmen Affai comple ed a Pe fo mance Re ie fo each Co e ed Thi d Pa p o iding e ice fo ha b ine ni and ha he b ine ni le el office e pon ible fo Go e nmen Affai ook an nece a ac ion ba ed on ha e ie.
- Fo he Pe fo mance Re ie o be comple6ed no la e han Decembe 15, he follo ing pe onnel ill be no ified of he comple ion of he pe fo mance e ie , p ô ided a cop of E hibi 4 fo each Co e ed Thid Pa ← and info med of he con in ∠ed engagemen of Co e ed Thid Pa ie : (1) he E elon office e pon ible fo Go e nmen Affai , b ine ni; (2) Gene al Co n el, b ine ni; and (3) Chief Compliance & E hic Office .



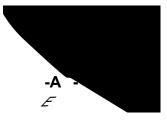
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6.



7.2.



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Fo addi ional info ma ion on ho o epo conce n , o can con I E elon' polic , LE-AC-204,

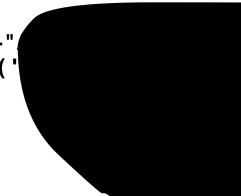
All epo ill be ea ed confiden iall o he f lle e en po ible nde he ci c m ance, con i en6 i h he e i emen of LE-AC-204,

Let elon ill no ole a e e alia ion again an one ho, in good fai k, ai e a e ion o conce n abo a po en ial iola ion of hi Polic, o Code of B ine Cond c, o po en ial non-compliance i h an la o eg la ion. Re affa ion in an fom - h fa , ha a men, fin ima ion, iolence, ea ignmen, demo ion, o fi ing - impede o p og e , ha no place in o o gani a ion, and i bjec o di cipline, p o and incl ding e mina ion.

- 8. <u>A</u> 6 *E E*
- 8.1. LE-AC-PCD8-001-1, E hibi 1, D e Diligence Q e ionnai e fo Lobb i and Poli ical Con I an
- 8.2. LE-AC-PCD8-001-2, E hibi 2, A e men and Recommenda ion fo Engagemen of Lobb i o Poli ical Con I an
- 8.3. LE-AC-PCD8-001-3, E hibi 3,

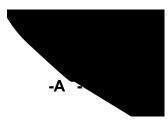


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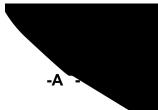


- deba ed b an go e nmen al en i (fede al, a e, local o fo eign) f om cond c ing b ine o en e ing in o an con ac i h ch go e nmen al en i ;
- cha ged c iminall;
- in e iga ed b o e ponded € an in i ∠f om an eg la o bod o enfo cemen agenc conce ning f a d, lobb ing p ac ice , e hical mi∠cond c , b ibe , o heB ine b ine p ac ice ; o
- pended f om doing b ine fo an ea on?
- a. If e, de c ibe in de ail.
- 15. Doe he B ine compl i h he e i emen of applicable lobb ing la and eg la ion and an i-b ibe la ?
 - a. I he B ine p epa ed o ce if o ch compliance on an ann al ba i?

16.



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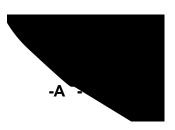
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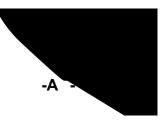


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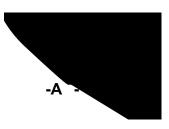


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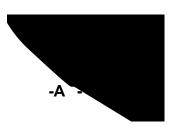
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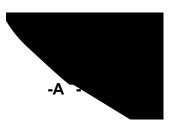
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If Nø, plea e iden if he ea on() fo e mina ing he con ac (e.g., p ima lobb i lef o join ano he fi m, he compan made a b ine deci ion o ed ce he n mbe of e e nal lobb i